SACRS 2019 SPRING CONFERENCE

MAY 7-10

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Why Public Fund Investors Should Consider Renewable Energy



RESORTAT SQUAW CREEK • LAKE TAHOE, CA



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All data is as of March 2019, unless otherwise noted.

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JAPANESE PENSION FUNDS

Japanese pension funds, having historically invested primarily in fixed income and equities, have recently broadened their investment mandates to include

infrastructure

A wide variety of investors are allocating capital to infrastructure for its defensive characteristics and yield

INVESTOR RATIONALE BY GEOGRAPHY

US PENSION FUNDS

US pension funds are increasing allocations to the sector - while primarily through pooled funds to date, some of the larger funds are now developing direct, or 'assisted direct', investment mandates

OTHER SWFS

2 TR 3 F 9

Middle Eastern SWFs have been particularly active in recent years



PRIMARY RATIONALE FOR INVESTING IN INFRASTRUCTURE



ASIAN LIFE INSURANCE COMPANIES

Life insurance companies, particularly out of Asia, are having restrictions lifted that will allow them to invest in infrastructure as a means of matching their long-tail liability profile



Asian SWFs, along with Asian government Foreign Reserve funds, representing trillions of dollars of foreign reserve holdings, are one of the fastest growing pools of investors in recent years, with significant scope for further investment

ASIAN SWFS

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NUMBER OF DEALS COMPLETED GLOBALLY

BREAKDOWN OF INFRASTRUCTURE DEALS BY REGION



PROPORTION OF DEALS BY VALUE



UNIVERSE OF PRIVATE SECTOR-OWNED INFRASTRUCTURE ASSETS BY INDUSTRY







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Global Outlook on Renewables







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Snapshot and Outlook





The market for renewable energy (RE) is growing globally...

Cumulative renewable installed capacity – Global





USD 290bn Estimated 2017 RE deals completed globally

1. Wind (Onshore, Offshore), Solar (PV Residential, PV Utility, PV Commercial)

2. Onshore, Offshore.

3. PV Residential, PV Utility, PV Commercial

Source: Bloomberg Energy Finance, 1H 2018, Preqin Global Infrastructure Report



52% of the aggregate value of all RE deals in 2017 came from wind power deals



87% of RE deals completed in 2017 were valued at less than USD 500m



...with US and Asia showing the highest growth potential

Cumulative installed capacity & short term forecast: Solar and Wind (onshore & offshore)



Attractive & established markets that offer a balanced risk / return profile for investors globally

Challenging market entry for non – APAC investors

1. China, India, India, Indonesia, Japan, Korea (Republic), Malaysia, Philippines, Thailand Source: Bloomberg Energy Finance, 1H18.



The US Market





The US is expected to lead OECD countries in RE investment and installed capacity

New installed generation capacity of wind onshore and utility solar 2018–2020 (MW)



1 Calculations based on available data in BNEF for 34 Organization for Economic Cooperation and Development (OECD) Countries (only country missing is Iceland due to lack of available data) Source: BNEF as of May 22, 2018



Renewables' economic advantage translates into increased deal flow in the US...

In key target regions, unsubsidized wind is cost-competitive against conventional power...



Levelized Cost of Electricity (LCOE) ranking for the United States (\$/MWh)¹

...making RE account for a significant part of overall US infrastructure investment

US infrastructure deals (\$ billion)²



Transportation

- Social
- Renewables
- Environment
- Power
- Telecommunications

Source: 1 Bloomberg New Energy Finance. 1Q19 Current LCOE by country (ranges indicate low/high LCOE) 2 Inframation 2019.



...supported by falling renewable LCOE: renewables vs. traditional energy

Onshore Wind vs Coal and CCGT

LCOE (USD / MWh-real 2018)



Utility – scale PV vs Coal and CCGT LCOE (USD / MWh-real 2018)











There is a constant and rapid growth of battery storage in the US market

Efficient technology, competitive prices, a supportive regulatory environment and workable contracts together attract further investment into storage





US has been an early global leader in energy storage, and enhanced growth is expected





U.S. cumulative market size by region based on power output*

Source: Bloomberg Energy Finance, 2018

*The chart does not include electric vehicle charging which was modeled on a country basis and not split regionally

** PJM is a Regional Transmission Organization (RTO): MISO is an Independent System Operator (ISO) as well as an RTO: ERCOT is an ISO



O4 ESG





The US energy mix transition is supported by the growth of ESG investing and concerns about climate change

Solar and wind projects should account for the majority of new US power generation within three years¹



Among US institutional investors, 26% say their top reason for pursuing ESG strategies is climate change²





Key takeaways



Key takeaways

Global RE market is growing significantly. The US has been leading the growth

US wind and solar industry is now thriving and competitive with traditional power generation, even without subsidies

Institutional investors can capitalize on the coming generational overhaul of the US power generation industry

With the emergence of new technologies and incentives, the US storage industry is ready for its next growth chapter

As US energy mix transitions into green energy, there is a growing appetite for ESG investing. Climate change is among the main drivers for ESG investing



Active is: Allianz Global Investors

Technology Overview



Renewable power generation is now considered well proven; however, the sector comprises a number of different technologies with unique characteristics that span the risk/complexity spectrum. Additionally, different technologies will be more established and acceptable to investors in different geographies

SPECTRUM OF RENEWABLE GENERATION TECHNOLOGIES -----

		Capital Cost	Constructal	Permitting	Operating (Performanc	Bankability
Complexity	Solar PV	+	+	+	+	+	+
	Onshore Wind	+	+	±	+	+	+
	Run-of-River Hydro	-	-	+	+	+	+
	Offshore Wind	-	-	+	-	+	+
	Storage/Pumped Hydro	-	-	-	+	+	+
	Biomass	-	-	+	±	±	±
	Solar Thermal	-	-	-	-	±	+
	Geothermal	-	-	-	-	±	±
	Landfill Gas	-	-	-	±	±	±
	Wave / Tidal	-	-	-	-	-	-
	Storage	±	±	±	±	±	-

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MOST COMMON TECHNOLOGIES

Hydro

- Mature technology; limited greenfield opportunities due to environmental concerns
- Base load capacity

Onshore wind

- Established technology used throughout the world and the second largest source of renewable energy after hydro
- Turbine size has increased to 8MW today
- Capacity factor typically 22%+¹

Offshore wind

- Maturing technology with first offshore wind farm built in 1991 in Denmark
- Installation and maintenance more difficult than onshore wind and component life shorter
- Capacity factor typically 35%²

Biomass

- Base load generation
- Requires reliable source of feedstock
- Capacity factor typically 60%+1

Solar PV

- Established technology with a variety of panel designs
- Low maintenance
- Capacity factor typically 11%¹

Storage

• Emerging technologies with flexibility for domestic/commercial ("behind the meter") to grid-scale usage

- Note: + indicates favourable or easier
 - Indicates challenging or less favourable, but not necessarily prohibitive
- 1. https://www.eia.gov/todayinenergy/detail.php?id=22832



Standards ("RPS"). California recently announced a 100% target by 2045 WA: 15% x 2020* ME: 40% x 2017 MN: 26.5% x 2025 VT: 75% x 2032 MT: 15% x 2015 ND: 10% x 2015 MI: 15% x 2021* NH: 25.2% x 2025 OR: 50% x 2040 WI: 10% x 2015 **ال** NY: 50% x 2030 SD: 10% x 2015 Rhode Island RI: 38.5% x 2035 onnecticut CT: 48% x 2030 IA: 105MW ersey PA: 18% x 2020 OH: 12.5% x 2027 NV: 50% x 2030 CO: 30% by 2020 (IOUs and co-ops) NJ: 50% x 2030 Delaware 10% by 2020 (munis)* UT: 20% by 2025* IN: 10% x 2025+ Marvland DE: 25% x 2025 KS: 20% of peak x MO: 15% x 2021 VA: 15% x 2025* (CA: 100% x 2045 2020 (voluntary) <u>O</u> MD: 25% x 2020 DC: 50% x 2032 NC: 12.5% x 2021 Q OK: 15% x 2015 AZ: 15% x 2025 NM: 20% x 2020 TX: 10 GW x 2020 ()AK: 50% x 2025 - Constant HI: 100% x 2045 🦲 Minimum solar or customer-sited requirement Renewable Portfolio Standard Renewable Portfolio Goal Solar water heating eligible Extra credit for solar or * customer-sited renewables

States continue to increase their renewable energy production requirements through State Renewable Portfolio

Sources: NC Clean Energy Technology Center. "Renewable Portfolio Standard Program Overview", 2018 Berkeley Lab; National Conference of State Legislatures, August 2017



In markets with higher penetration of solar assets, such as California, overgeneration during on-peak hours (when the sun is shining) is becoming increasingly prevalent. As a result, off-peak pricing (during evening hours) in select markets is expected to result in a higher premium than on-peak over time

CALIFORNIA DUCK CURVE

With solar energy peaking at mid-day, and increasing solar resources coming online, certain jurisdictions such as California face over-generation during peak usage times. However, in the early evening, when electricity usage remains high but the sun has begun setting, alternate capacity or energy storage solutions are needed to meet electricity demand.

ON-PEAK VS. OFF-PEAK PRICING

As a result of increasing solar penetration, average on-peak prices (in California, from 7 am to 10 pm) are expected over time to become lower than off-peak prices, resulting in a premium placed on generators which generate on-demand or during all hours.





Comparable Underwriting Analysis – Renewables





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Investors are becoming more tolerant to tail risks as the sector matures and becomes more competitive and commoditized

Merchant pricing	 Given a combination of longer assumed asset lives, shorter term PPAs/hedges and a more aggressive investment environment, merchant pricing assumptions are an increasingly important part of investment returns Depending on the renewable technology, investors have become increasingly willing to accept less than 100% of their capital back during a project's initial PPA/hedge agreement
Asset life	 Assumed asset lives have continued to lengthen in the US with 'design life' plus 10 years being very common (30 year for wind and 35 year for solar assets) Independent engineers have supported longer useful lives (35 for wind, 40 for solar) albeit with the assumption of deteriorating performance and operating costs increases for assets as they near the end of their useful lives
Weather / Generation variability	 The precision by which independent engineers forecast energy production in both solar and wind has continued to improve with estimation errors declining significantly Energy storage is likely to reduce day to day volatility and expand productive hours
Curtailment / Basis Risk	 Grid congestion can result in 'curtailment risk', where energy producers are unable to sell power due to congestion in the transmission system - the means by which that risk is shared is on a customer by customer basis Curtailment risk (and basis risk) is likely to be higher where the counterparty is a hedge provider or corporate counterparty
Plant availability	 Equipment failure and other business interruptions, such as high wind speeds forcing turbines to shut down for safety, can reduce output of a project Where an OEM is involved the risk is typically minimized by an availability guarantee. In larger platforms, owners are reducing the economic impact of downtime but enabling self performance
Counterparty risk	 Counterparties are generally investment-grade utilities, or financial institutions in the cases of hedge agreements Increasingly, projects are signing corporate PPAs which often have a more variable credit rating profile where the ongoing viability of the company and its business model are important considerations, e.g. data center offtakes



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